

**NOTE LIBRARY LOCATION!!!**

A G E N D A  
EUGENE BUDGET COMMITTEE  
Wednesday, February 22, 2012  
**Downtown Library, Bascom-Tykeson Room**  
100 West 10<sup>th</sup> Avenue, 5:30 p.m. – 7:00 p.m.



- |                |  |
|----------------|--|
| 5:30-5:40 p.m. | I. OPENING REMARKS<br>Claire Syrett, Chair                                     |
| 5:40-5:55 p.m. | III. GENERAL FUND FORECAST UPDATE<br>Finance Staff                             |
| 5:55-6:30 p.m. | IV. CITY MANAGER'S FY13 BUDGET STRATEGY PRESENTATION<br>Jon Ruiz, City Manager |
| 6:30-7:00 p.m. | V. INFORMATION REQUESTS, NEXT STEPS<br>Committee Discussion                    |
| 7:00 p.m.      | ADJOURN  |

We are committed to access for all participants. All events are held in wheelchair accessible rooms. For individuals who are hearing impaired, an interpreter, note taker or FM assistive listening system (if available) can be provided with one week notice prior to the event. Materials can be made available in alternate formats if requested in advance and are available on the City's website at [www.eugene-or.gov/budget](http://www.eugene-or.gov/budget). To arrange for services or for more information about the session, please contact the Finance Division at (541) 682-5512.

# City of Eugene FY13 Budget Strategy

Budget Committee

February 22, 2012

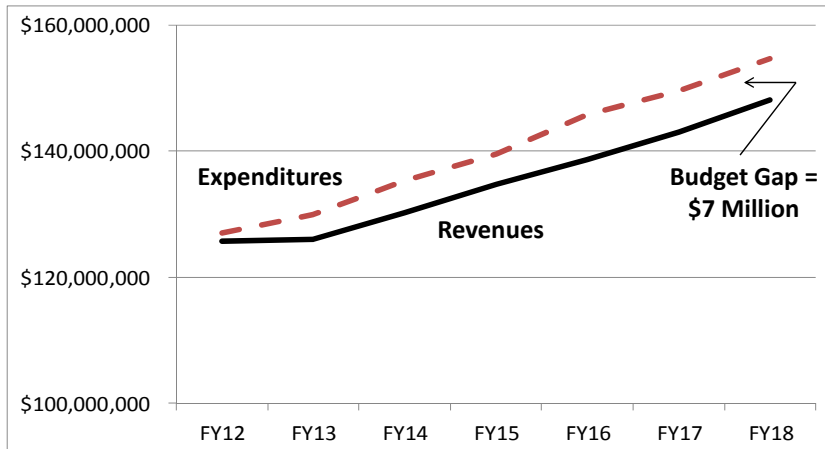


## Agenda

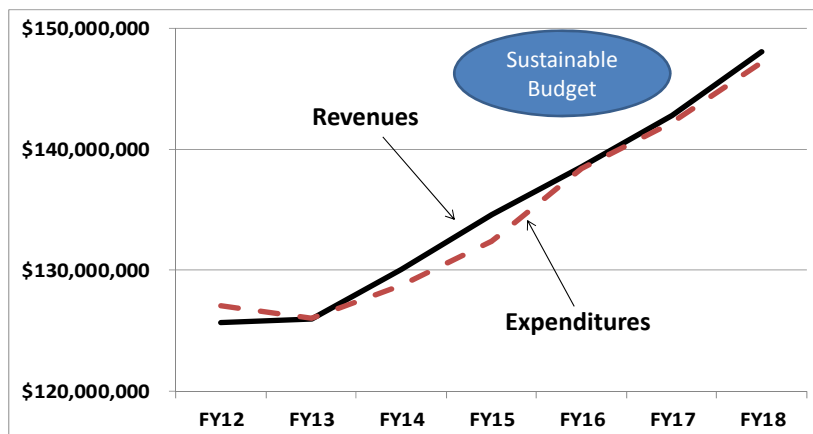
- Forecast Update
- Budget Development Process
- FY13 Budget Strategies
- Next Steps



## February 2012 Base Forecast Comparison of Revenues and Expenditures

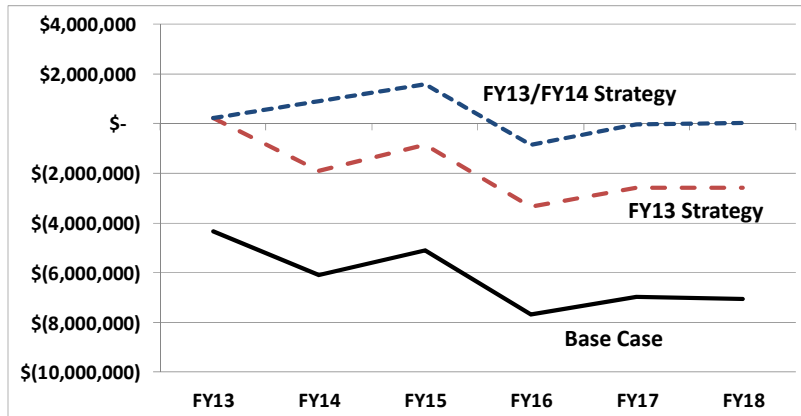


## Forecast With Two Year Strategy Comparison of Revenues and Expenditures



- Align Revenues and Expenditures
- Close Gap Over Two Years
- Maintain 8% Reserve

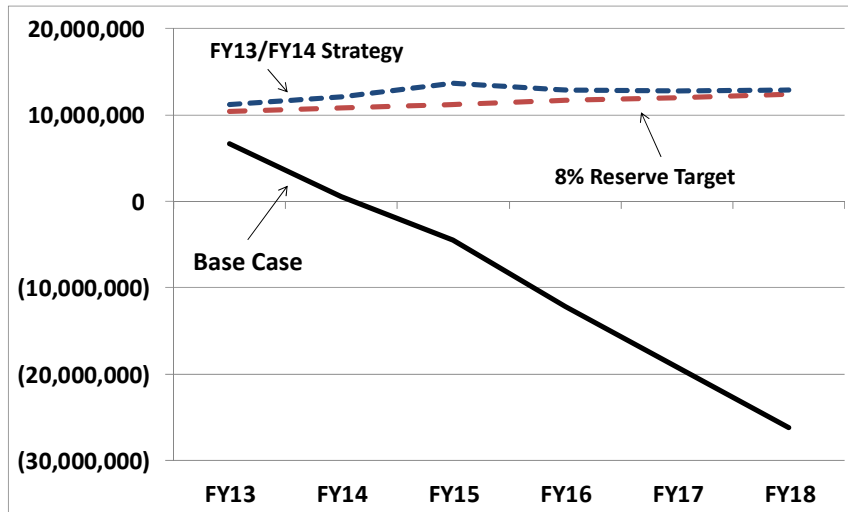
## Annual Surplus/(Deficit)



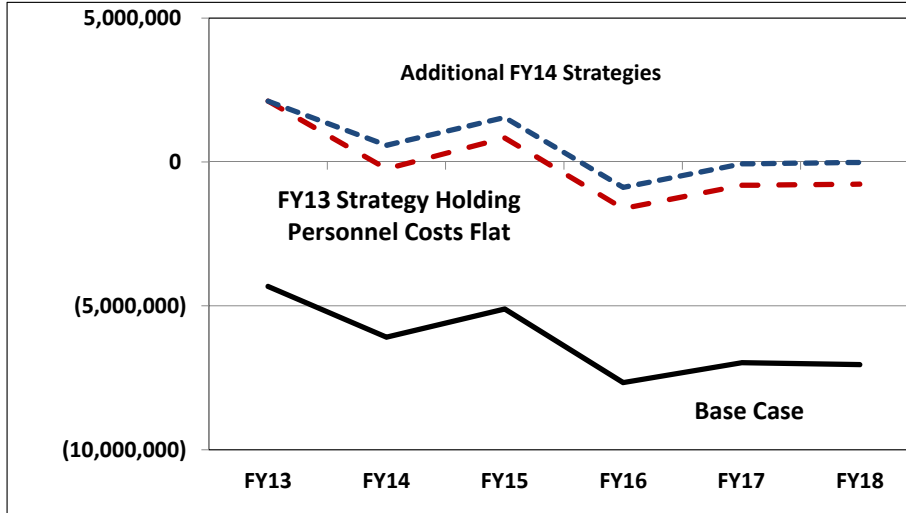
FY13 Strategy = \$4.4 Million  
 FY14 Strategy = \$2.4 Million



## Reserve For Revenue Shortfall



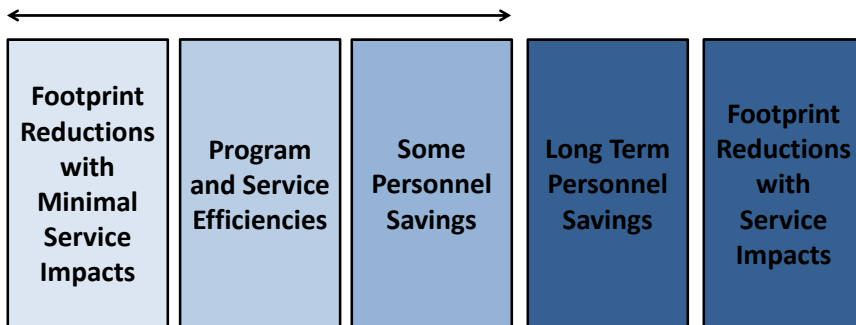
## Annual Surplus/(Deficit)



Personnel Costs = 76% of Operating Budget

## Path to Stable Budget

FY10 – FY12  
\$20 Million



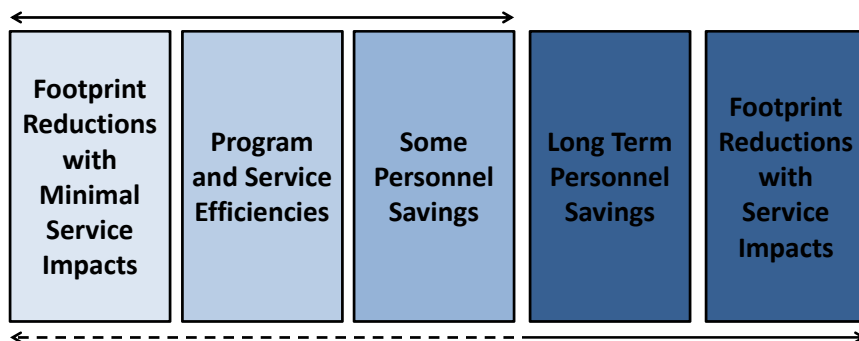
## FY10 – FY12 Budget Alternatives

- Rolling Brownouts or Close a Fire Station
- Closing Downtown or Branch Libraries One Day
- Closing a Pool
- Reducing Planners
- Closing Neighborhood Park Restrooms
- Reducing Sustainability, Equity and Human Rights or Neighborhood Program
- Reducing Community Service Officers



## Path to Stable Budget

FY10 – FY12  
\$20 Million



## **Developing FY13 Strategies**

1. Achieve \$1,000 ongoing savings per FTE
2. Memberships and services held in abeyance
3. Structural Review
4. Organization-wide personnel savings
5. Services provided to the community differently



## **Jail Beds – Additional Funding \$350,000**



**Increase Ambulance Capacity /  
Eliminate Second Company at Fire Station #2  
\$317,000**

Expiration of One-Time Funding in FY12



**Animal Services Reduction**

**\$130,000**





**LRAPA Dues Held in Abeyance**

**\$152,200**



**LCOG Dues and Services  
Held in Abeyance**

**\$133,200**



## Branch Library Hours Reduction \$578,700



## Human Services Strategy

- \$175,000 ongoing HSC reduction
- \$150,000 expiration of one-time funding for Eugene shelter services
- \$175,000 new one-time funding for Opportunity Eugene



**Ridgeline and Natural Area  
Maintenance  
\$30,790**



**Reorganizations  
\$692,000**

- Central Services
- Library, Recreation & Cultural Services
- Planning & Development



## Revenue Increases and Funding Shifts \$258,900

- Minimal Fee Increases
- Council Travel & Memberships
- Hult Major Maintenance
- Other Funding Shifts



## Administrative Changes \$1,204,000

- Non-Rep Zero COLA
- Memberships Held in Abeyance
- Eliminate Vacant Positions

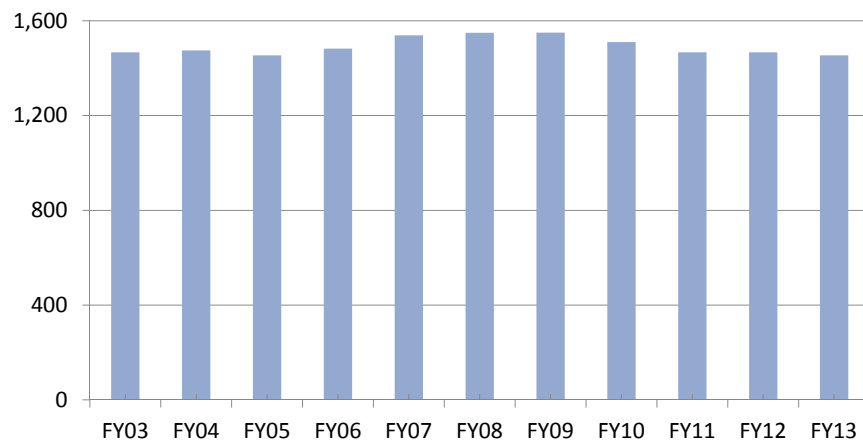


## Internal Service Fund Changes \$1,061,000

- Risk & Health
- Facilities
- Information Systems & Services
- Fleet



## Full-Time Equivalent Employees



## Alternatives

- Rolling brownouts or close a fire station
- ✓ **Increase Ambulance Capacity & Eliminate Second Company at FS#2**
- Closing Downtown or Branch Libraries One Day
- ✓ **Reducing branch library hours**
- Closing neighborhood park restrooms
- ✓ **Reduce park maintenance**
- Closing a pool
- Reducing planners
- ✓ **PDD reorganization**
- Reducing sustainability, equity and human rights or neighborhood program
- Reducing Community Service Officers
- X **Reducing jail beds**



## Next Steps

Feb 22

- City Manager Presents Budget Strategy

Feb-Mar

- February 29, March 6 & 7
- Budget Committee Deliberations
- Public Comment

April 18

- Budget Committee Public Hearing
- Budget Committee Recommendation

May 14

- City Council Public Hearing
- Action on FY13 Budget

Questions?



## FY13 Budget Strategies

The FY13 budget strategies are described in the following list and attached pages. The strategies included a mix of one-time and ongoing changes. There are two strategic investments made in the General Fund in FY13: \$175,000 is added for one-time funding for Opportunity Eugene issues and \$350,000 is added for additional jail beds. There are a total of \$4.4 million of ongoing cost reductions included in the budget, which are made up of the categories below.

	Page #
<b>Service Level Change &amp; Strategic Investments</b>	
Jail Beds - Additional Funding (ongoing)	1
Increase Ambulance Capacity / Eliminate Second Fire Company at Fire Station #2 (1X\$ expiration)	2
Animal Services Reduction	3
Branch Library Hours Reduction	4
<b>Human Services Strategy</b>	5
Funding for Opportunity Eugene Issues (1X\$)	
HSC Reduction - Ongoing	
<b>Memberships and Services Held in Abeyance</b>	
LRAPA Dues Held in Abeyance	6
LCOG Dues and Services Held in Abeyance	7
Ridgeline and Natural Area Maintenance Reduction Held in Abeyance	8
<b>Reorganizations</b>	9
Central Services Reorganization	
Library, Recreation and Cultural Services Reorganization	
PDD Restructuring	
<b>Revenue Increases and Funding Shifts</b>	10
Increase in Recreation Program and Increase in Toxics Program Revenues	
Reduce Contingency to Fund Council Memberships & Travel	
Telecom Finance Support Shifted to Telecom Fund	
Reallocate Fire Overtime to the Ambulance Transport Fund	
Hult Center Major Maintenance General Fund Subsidy Reduction	
<b>Administrative Changes</b>	11
Non-Represented Employees - Zero COLA	
Memberships Held in Abeyance	
Eliminate Non-Sworn Vacant Positions and Reduce Extra Help Budget	
<b>Internal Service Fund Changes</b>	12
Risk and Health Rate Reduction	
Facilities Rate Reduction	
Information Systems and Services Rate Reduction	
Fleet Operations Rate Reduction	
Fleet Replacement Transfer Reduction	